



WE ARE INNOVATION

BRIEFING PAPER | JULY 2026

BREAKING THE SOUND BARRIER AGAIN

Supersonic flight is closer to returning
than at any time since Concorde.
The question now is on what terms, and for whom.

AUTHORS:

Tetiana Rak
Heidy E. Paredes

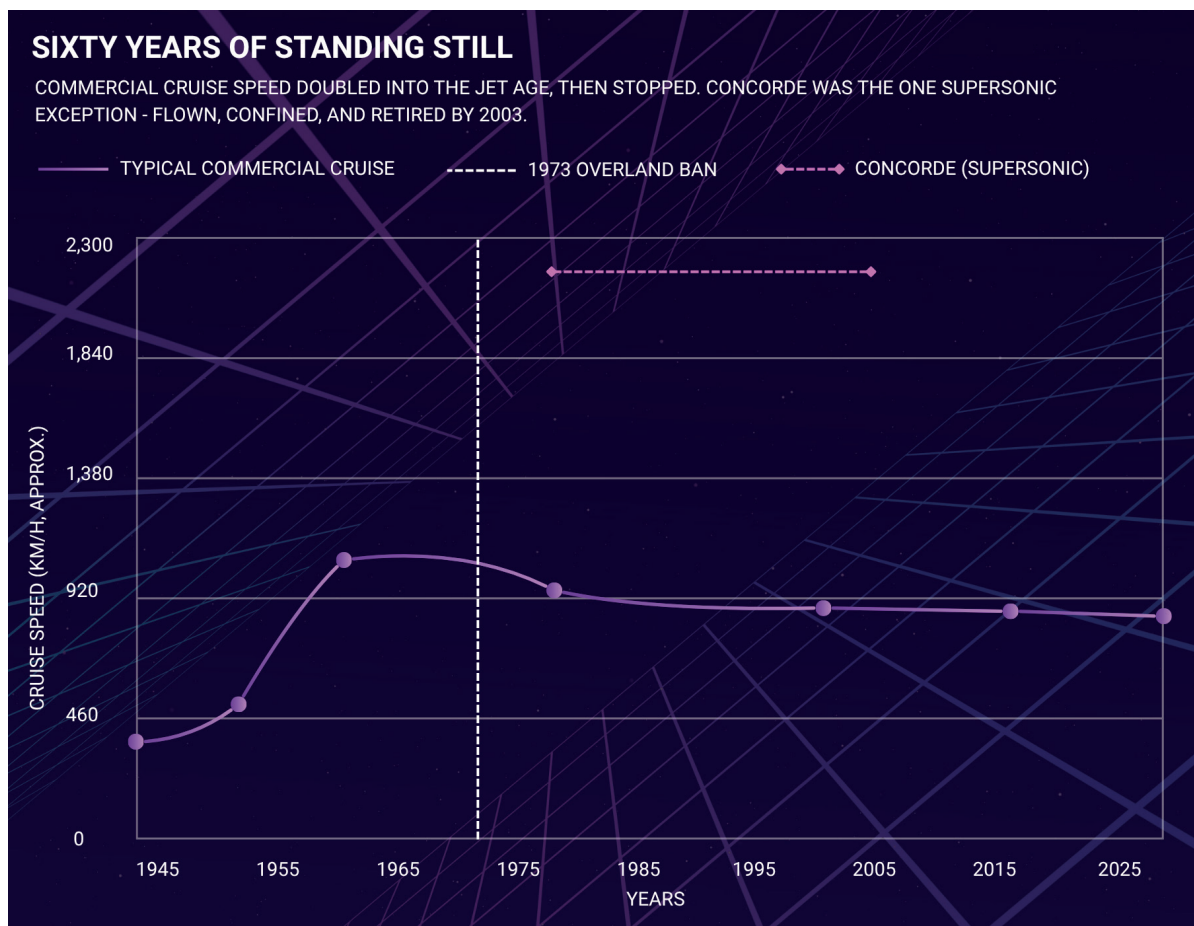
Foreword by Federico N. Fernández

Executive Summary

Commercial supersonic flight is closer to returning than it has been at any point since Concorde's retirement in 2003. The question is no longer whether it comes back, but when, on what terms, and for whom.

The technical case turned a corner in January 2025 when Boom Supersonic's XB-1 demonstrator broke the sound barrier, the first privately funded supersonic flight in history. NASA's X-59, a purpose-built research aircraft, first flew in October 2025 and reached Mach 1.4 at 55,000 feet in June 2026. Its community-overflight campaign will give regulators the first hard data on whether a quiet sonic "thump" is acceptable to people on the ground.

The regulatory wall is coming down. In June 2025, Executive Order 14304 directed the FAA to repeal the 52-year-old overland ban and replace it with noise-based standards. In March 2026, the U.S. House passed the Supersonic Aviation Modernization Act, and the ICAO Council adopted a new takeoff-and-landing noise standard for supersonic aircraft. None of this yet permits overland supersonic flight because the rulemaking is unfinished and can still slip, but the political direction has reversed for the first time in half a century.



The history matters. The overland ban was never compelled by science: the FAA's own Oklahoma City tolerance test found most residents could live with the booms. The ban, the cancellation of the American program, and the confinement of Concorde to a handful of transatlantic routes manufactured the market failure that critics later cited as proof that the technology was unworkable. Today's revival is an attempt to undo that.

The obstacles are real, and this report does not minimize them. Boom's greatest risk is its engine: every major

manufacturer declined to build it, leaving the company to develop Symphony alone, with no fallback supplier. The economics are tight. Independent analysis finds roughly 50% higher operating cost per seat than comparable subsonic aircraft. The airline orders on the table (over 130 aircraft from United, American, and Japan Airlines) are conditional intent, not revenue. Aerion collapsed in 2021 with \$11.2 billion in orders on its books. The physics impose a hard environmental penalty: supersonic flight burns five to nine times more fuel per passenger, a gap sustainable fuel narrows but does not close.

The most likely outcome is modest: a small number of premium transatlantic services beginning in the early 2030s, serving time-sensitive travelers, expanding gradually as costs fall and overland rules mature. The broader vision — New York to Tokyo in under seven hours at business-class fares — remains a 2040s aspiration, plausible only if this decade's technical, regulatory, and financial pieces hold together.

The lesson of the past fifty years is that supersonic flight was not defeated by engineering. It was defeated by policy. The decade ahead will show whether better policy, this time, can let the engineering prove what it can do.

Foreword

People occasionally ask why an organization devoted to innovation would spend time on a half-century-old airplane. The answer is that Concorde was never really about aviation. It is about how a free society decides what its citizens are allowed to attempt and how easily a promising technology can be talked out of existence before it proves its critics wrong.

We approach this subject with a point of view and prefer to say so plainly rather than hide behind neutrality. We Are Innovation holds that progress comes from people permitted to try, fail, and try again, and that good regulation measures real risks rather than bans imagined ones. Supersonic flight is a clear case of what happens when that order is reversed. Fear arrived first, the rule followed, and the evidence was invited to agree or keep quiet.

None of this argues against caution or the people who raised honest concerns about noise, fuel, or the environment. Those concerns were real, and several remain so today. The report that follows does not dismiss them. It treats engineering risks, economics, and environmental costs as seriously as they deserve because an honest case for innovation must survive its hardest objections rather than avoid them.

We hope to offer a clear account of where supersonic flight stands in 2026, how it was grounded the first time, and what must go right for it to return on sensible terms. We have tried to keep what is known apart from what is hoped and to resist declaring victory before a single fare-paying passenger crosses the sky faster than sound again.

This document is meant to begin a conversation, not settle one. If it leaves a reader convinced that the choices ahead are made by people, open to evidence and revision, it will have done its work. The sound barrier was broken long ago. The harder barrier has always been the one we build ourselves, and that is the one we can still decide to take down.

Federico N. Fernández
CEO, We Are Innovation

Introduction

The history of supersonic aviation is one of technological audacity, political compromise, and commercial caution. Understanding this history is essential to evaluating whether today's efforts will succeed where previous generations fell short.

Military aviation was the original laboratory for supersonic technology. In 1947, Chuck Yeager officially became the first pilot to break the sound barrier in the Bell X-1. By 1954, North American Aviation's [F-100 Super Sabre](#) became the world's first operational supersonic fighter, establishing the aerodynamic and propulsion principles that would inform all subsequent supersonic development. Throughout the Cold War, supersonic military aircraft proliferated on both sides of the Iron Curtain, building a vast technical knowledge base that civilian engineers would later draw upon.

Launched through Anglo-French political cooperation in 1969, the Concorde represented one of the most ambitious civilian technology projects of the 20th century. Cruising at approximately 2,177 km/h, it connected New York and London in roughly 3.5 hours, compared with the 7–8 hours required by conventional aircraft.

The conventional obituary for Concorde — fuel costs, sonic boom restrictions, the 2000 crash, post-9/11 decline in premium travel — is accurate as a list of proximate causes, yet the deeper story is one of deliberate regulatory action extinguishing a technology that, left alone, had every reason to develop further.

The killing began before Concorde flew a single commercial passenger. In 1962, when the Anglo-French partnership was announced, a Swedish aeronautics engineer named [Bo Lundberg](#) began publishing articles through his aviation research institute warning the public against supersonic aviation's noise hazards. He was followed by British lawyer [Richard Wiggs](#), who founded the [Anti-Concorde Project](#) in 1965 and took out full-page advertisements in major newspapers warning that sonic booms would be “by far the loudest noise they have ever heard.” The [Citizens League Against the Sonic Boom](#) joined the campaign. The Sierra Club, the National Wildlife Federation, and the Wilderness Society lobbied Congress. None of these groups needed to win on the merits. The political noise was enough to trigger institutional caution.

The first casualty was American. The [Boeing 2707](#), the US answer to Concorde — designed to carry 292 passengers at Mach 2.7, larger, faster, and more ambitious than its European rival — had attracted [over 120 orders](#) from airlines including Delta, Northwest, and KLM by 1970. Congress cancelled its federal funding in [May 1971](#), before a single prototype was completed, citing noise concerns and cost, though the environmental lobby's campaign was decisive in shifting the political calculus. The cancellation removed the United States from the supersonic competition entirely and foreclosed the competitive pressure that would have accelerated innovation in materials, engines, and aerodynamics throughout the 1970s and 1980s.

Then, in March 1973, FAA Administrator Alexander Butterfield issued [14 CFR Section 91.817](#) — the overland supersonic ban. As Eli Dourado has called it, this was “[one of the most destructive acts of industrial vandalism in history](#).” The FAA's own data from the six-month [Operation Bongo II](#) experiment — in which the Air Force flew supersonic missions over Oklahoma City specifically to test public tolerance — showed that 73% of respondents said they could live indefinitely with the sonic booms experienced. The FAA chose to focus on the 3 percent who were vehemently opposed. The ban was issued not because the science demanded it, but because the political cost of defending the technology had become higher than the political cost of killing it.

The consequences compounded for five decades. Concorde was confined to transatlantic routes — London and Paris to New York and Washington. Routes that would have generated the passenger volume needed to drive down unit costs, improve load factors, and fund next-generation aircraft development were permanently fore-

closed. With the American market effectively closed, US carriers had no incentive to operate an aircraft banned from their domestic routes. Only British Airways and Air France flew Concorde, splitting a production run of 20 aircraft between them, 14 of which entered commercial service. At that scale, there was no learning curve, no manufacturing efficiency, no basis for the kind of iterative development that turned the subsonic jet from a military curiosity in the 1940s into the backbone of mass global mobility by the 1980s. [Average commercial airline speeds, which had roughly doubled between 1945 and 1975, stopped advancing entirely after the ban](#) — and have since regressed, with today's typical cruising speed [below that of the Boeing 707 in 1958](#).

By the time the [2000 crash](#) and the post-9/11 downturn in premium travel delivered the final blows, Concorde was already a museum piece flying on institutional inertia. It had been prevented from growing into the industry it might have become. The lesson for the present revival is simple: the overland ban and its progeny manufactured the market failure.

Less discussed in Western media but historically instructive, the Soviet Tu-144 was actually the first supersonic passenger aircraft to fly, with its launch in 1968. However, plagued by technical problems and a fatal crash at the 1973 Paris Air Show, it conducted only 55 passenger flights before being grounded in 1978. The Tu-144's rapid failure proved that political will alone cannot sustain a commercially unviable aircraft program.

In 1973, the U.S. Federal Aviation Administration prohibited supersonic overland civil flight under [14 CFR Section 91.817](#) — a rule that would remain in place for 52 years. This prohibition, combined with the 1973 oil crisis, which made supersonic fuel consumption economically prohibitive, forced aviation investment to focus almost entirely on improving subsonic efficiency. The supersonic domain stagnated.

Technology: The New Generation of Supersonic Aircraft

Between 2003 and roughly 2015, no credible commercial supersonic program existed anywhere. The engineering knowledge dispersed. Supplier relationships dissolved. Aviation investment went into subsonic efficiency, and passengers stopped expecting anything faster. The idea that a person could cross the Atlantic in three and a half hours passed from living memory into history.

The people who brought it back were founders with private backing and access to technologies that had matured while supersonic aviation stood still: carbon-fiber composites, digital fly-by-wire systems, computational fluid dynamics that could model shock-wave behavior in hours rather than years of physical testing. [Boom Supersonic](#) was founded in 2014. [Aerion](#), which collapsed in 2021, had been working since 2002. What they shared was not subsidy but conviction. The regulatory opening came later, when President Trump's [Executive Order 14304](#) of June 2025 directed the FAA to dismantle the [overland ban](#).

Today's supersonic projects are not simply Concorde rebuilt with modern materials. They represent a fundamentally different engineering philosophy, prioritizing low-boom aerodynamics, fuel efficiency, sustainable propulsion, and digital manufacturing from the outset. The commercial supersonic race is being run on three very different clocks.

Core Aircraft Programs Overview

AIRCRAFT	DEVELOPER	CAPACITY	SPEED	EIS TARGET	STATUS
<u>XB-1 / Overture</u>	<u>Boom Supersonic (USA)</u>	64–80 pax	Mach 1.7	2029–31	XB-1 went supersonic Jan 28, 2025 (Mach 1.122); retired Feb 15, 2025. Overture: rollout 2026, first flight 2027. 130+ conditional orders. <u>Symphony core test Q3 2026</u> . United CEO: "50-50" odds.
X-59 QueSST	<u>NASA / Lockheed Martin (USA)</u>	Demonstrator	Mach 1.4	Research only	First flight Oct 28, 2025. First supersonic flight Jun 5, 2026 (Mach 1.1 at 43,400 ft). <u>Mission conditions</u> Jun 12, 2026 (Mach 1.4 at 55,030 ft). Community overflights 2026–2028.
S-512 Diplomat	Spike Aerospace (USA)	<u>12–18 pax</u>	Mach 1.6	Late 2020s	Low-boom aerodynamics study completed Aug 2025. Redesigned as "S-512 Diplomat", targeting overland-capable supersonic. No flight article yet.
Quarterhorse Mk 1 / Mk 2.1	Hermeus (USA)	Unmanned	Mach 2+ / Mach 5 (target)	Defense first	Mk 1 first flight May 2025 (Edwards AFB). Mk 2.1 first flight Mar 2, 2026 (Spaceport America). FAA cleared supersonic flights Apr 2026. \$350M Series C closed Apr 2026. Commercial (Halcyon) is 2030s+ prospect.
Duality SST concept	Astro Mechanica (USA)	TBD	Mach 3+	TBD	4th-gen hybrid-electric <u>Duality engine in testing</u> (turbofan/turbojet/ramjet). Helix motor partnership Dec 2025. United Airlines Ventures invested Aug 2025. First flight expected within ~3 years.
SST Concept (JSR)	JAXA + MHI + KHI + Subaru + IHI (Japan)	~50 pax	Mach 1.6	SST Concept (JSR)	Japan Supersonic Research council formed Jun 2021. 50% smaller boom than Concorde, 13% less fuel. X-59 scale model tested in JAXA wind tunnel. Re-BooT boom mitigation program active.

1. Boom Supersonic: Leading the Commercial Race

On January 28, 2025, the [XB-1 achieved Mach 1.122](#) at 35,290 feet altitude — the first independently funded supersonic flight since Concorde. Critically, this validated Boom's low-boom shaping aerodynamics, demonstrating that properly designed commercial aircraft can reduce the sonic boom's ground signature to an acceptable level without active noise-cancellation systems. Designed to carry 64–80 passengers at Mach 1.7 with a 4,250 nautical mile range. The Greensboro, NC [Superfactory](#) was completed in June 2024 and has a capacity to produce 66 aircraft annually.

After Rolls-Royce, GE Aviation, Safran, Honeywell, and Pratt & Whitney all declined to supply engines, Boom is

developing its own [medium-bypass turbofan](#) producing 160 kN thrust per unit (four engines per aircraft).

The Symphony engine is the single greatest execution risk in the entire Boom program. No certified civil supersonic engine exists today. Developing, certifying, and productionizing a brand-new turbofan from scratch typically takes 10–15 years and USD 5–10 billion. Boom is attempting this on a startup timeline and budget.

2. Astro Mechanica: Radical Propulsion Innovation

Founded in San Francisco in 2019 by [Ian Brooke](#) with a team of 19 engineers, Astro Mechanica is developing Duality — a patented dual-use propulsion system combining electric and conventional propulsion architectures to achieve Mach 3+ performance. In August 2025, [United Airlines Ventures \(UAV\) invested in the company](#), signaling serious commercial aviation interest. With a total capitalization of USD 27.1 million, the startup's near-term focus is on high-speed adaptive systems for the U.S. government, using defense revenue to fund commercial technology development.

3. NASA X-59 QueSST: The Regulatory Data Machine

The [NASA X-59](#) is not a commercial aircraft — it is a purpose-built regulatory tool. Designed by Lockheed Martin's Skunk Works, it aims to produce a sonic thump of 75 dB instead of Concorde's 105 dB boom — a roughly 1,000-fold reduction in intensity. After completing taxi tests at Edwards Air Force Base, the X-59 is approaching first flight. Community overflight campaigns planned for 2026–2028 will measure actual human responses to the low-boom signature and deliver data to the FAA, EASA, and ICAO as the empirical foundation for permissible overland supersonic noise thresholds.

Key Technology Differentiators vs. Concorde

- **Low-boom aerodynamic shaping:** An elongated fuselage and specially cambered wing profiles manage shock-wave interference, reducing the ground-level sonic signature without mechanical systems.
- **Medium-bypass turbofan engines:** Unlike Concorde's afterburning turbojets, modern designs achieve supersonic cruise without afterburners, cutting fuel burn 30–40%.
- **Advanced composite materials:** Carbon-fiber reinforced polymers and titanium alloys reduce structural weight while increasing thermal tolerance at supersonic cruise temperatures (~120°C airframe skin).
- **Sustainable Aviation Fuel compatibility:** New engine designs are engineered from the outset for 100% SAF operation, unlike Concorde, which was designed purely for conventional Jet-A1.
- **Digital fly-by-wire:** Modern flight computers enable precision aerodynamic control that was impossible with Concorde's analog systems, dynamically maintaining optimal cruise efficiency.

Taken together, the three programs represent complementary bets: Boom is closest to a certifiable product but faces an existential engine challenge; Astro Mechanica is attempting to leapfrog the propulsion problem entirely with an architecture no one has flown; and NASA's X-59 is the bureaucratic machinery without which neither commercial program can legally operate over land at all.

Regulatory Landscape: The 52-Year Ban and Its Unraveling

Regulatory frameworks have been the single most powerful constraint on supersonic commercial aviation since the 1970s. The events of 2025 represent the most significant regulatory inflection point in 50 years, but the path to fully permissive overland operations remains complex and multi-year.

President Trump's [Executive Order 'Leading the World in Supersonic Flight' \(EO 14304, June 6, 2025\)](#) directed the FAA to:

- Repeal or amend 14 CFR Section 91.817 — the overland supersonic ban;
- Publish a Notice of Proposed Rulemaking (NPRM) for Part 36 supersonic noise standards within 18 months (by December 6, 2026);
- Finalize the rule within 24 months (by June 6, 2027).

Critically, this Executive Order does not permit overland supersonic flight. It directs a regulatory agency to begin a rulemaking process. The prohibition remains in force until the FAA completes its NPRM, accepts public comment (60–120 days), and issues a Final Rule — a process that could slip significantly if legal challenges, NEPA environmental reviews, or future political changes intervene.

An Executive Order directing rulemaking is not the same as a rule change. 14 CFR Section 91.817 remains in effect as of 2025. The FAA's full rulemaking process — NPRM, public comment, Final Rule — must be completed before overland supersonic flight is legally permitted in the United States.

Key Regulatory Timeline

MILESTONE	TARGET DATE	AUTHORITY	STATUS	SIGNIFICANCE
EO 14304 "Leading the World in Supersonic Flight" signed	Jun 6, 2025	White House	Done	Directs FAA to repeal 14 CFR §91.817 overland ban within 180 days and issue NPRM within 18 months. Also repeals §91.819 and §91.821.
FAA interim noise-based standard / §91.817 repeal process begins	By Dec 3, 2025 (180-day deadline)	FAA	In progress	180-day clock from EO required FAA to begin rulemaking to remove the overland ban and establish interim noise framework. Rulemaking entry RIN 2120-AM15 active.
ICAO CAEP/13: Chapter 15 LTO noise standard recommended	Feb 17–28, 2025	ICAO	Done	New LTO noise standard for supersonic aircraft recommended — equivalent to subsonic Chapter 14 limits. Applicable to new type certificates from Jan 1, 2029.
ICAO Council formally adopts Chapter 15 supersonic LTO standard	Mar 27, 2026	ICAO Council	Done	New Annex 16 Volume I Chapter 15 standard formally adopted. Supersonic aircraft applying for type certification from Jan 1, 2029 must meet Chapter 14-equivalent noise limits.
Supersonic Aviation Modernization Act (H.R. 3410) passes US House	Mar 24, 2026	US House of Representatives	House passed; Senate pending	Bipartisan bill (Rep. Nehls / Sen. Budd) passed by voice vote. Requires FAA to allow overland supersonic ops with no sonic boom reaching ground within 1 year of enactment. Final rule deadline: Apr 1, 2027. Still needs Senate + presidential signature.
FAA NPRM: Part 36 supersonic noise + §91.817 amendment	By Dec 6, 2026 (18-month EO deadline)	FAA	Pending	NPRM must propose supersonic LTO noise certification standards and formally amend or repeal §91.817. Public comment period expected to follow (60–120 days).
FAA Final Rule: Part 36 supersonic noise standards	By Jun 6, 2027 (EO 24-month target) / Apr 1, 2027 (SAM Act if enacted)	FAA	Pending	Final rule would legally permit overland supersonic ops subject to noise conditions. Until then, §91.817 ban technically remains in force.

At its February 2025 CAEP/13 meeting, ICAO recommended a new Chapter 15 LTO noise standard for supersonic aircraft, applicable to new-type applications from January 1, 2029. En route (sonic boom) standards remain under development, with standardization expected between 2028 and 2031. Until this standard exists, overland certification will remain country-by-country. The [European Union Aviation Safety Agency](#) has linked overland permissions to demonstrated low-boom community acceptability, expected to track ICAO outcomes. Practical EU overland supersonic operations are unlikely before 2030. Following a 2024 public consultation, the [UK Civil Aviation Authority](#) is developing a policy to continue prohibiting supersonic and hypersonic overland flight unless specially approved (Project Tracker Task OID-0170). The UK is likely to lag significantly behind the U.S. in permissiveness.

Running parallel to the Executive Order, the bipartisan [Supersonic Aviation Modernization Act](#), sponsored by Representative [Troy Nehls](#) (R-TX) and Senator [Ted Budd](#) (R-NC), would codify into statute the permission for supersonic flights that produce “no sonic boom reaching the ground.” The House passed the bill by voice vote on [March 24, 2026](#); the Senate companion bill (S.1759) awaits a vote. Unlike an Executive Order, a statute is harder to reverse by future administrations and would provide long-term legal certainty for manufacturers making multi-billion dollar investment decisions.

Market and Economic Analysis

The commercial case for supersonic aviation is compelling in theory, but faces serious structural headwinds in practice. Understanding the economic dynamics is essential to evaluating whether Boom, Astro Mechanical, and peers can build sustainable businesses, and whether airlines’ conditional commitments will ultimately translate into firm orders and revenue.

Supersonic Aircraft Size and Forecasts (as of June 2026)

SOURCE	MARKET SCOPE	2024 VALUE	FORECAST	CAGR	KEY NOTES
Precedence Research	Commercial supersonic aircraft (civil passenger)	USD 46.3 B	USD 70.5 B by 2034	4.30%	North America 54% share (USD 24.5 B in 2024). US alone: USD 18.7 B → USD 28.9 B by 2034. Last updated Mar 2025.
Mordor Intelligence	Supersonic jet market (commercial + military + private)	USD 26.0 B	USD 32.9 B by 2030	3.98%	Asia-Pacific largest share in 2025; North America fastest-growing. Forecast period 2025–2030.
Markets and Markets	Supersonic aircraft (commercial + military)	USD 25.5 B	USD 34.9 B by 2030	6.50%	Segments by speed range (Mach 1.2/3), platform (military/commercial). Updated May 2026.
Fortune Business Insights	Supersonic jet market (commercial + military)	USD 26.6 B	USD 45.6 B by 2034	4.80%	Military aircraft segment expected to lead during forecast period. Lockheed Martin cited as leading player.
Research and Markets	Supersonic jet market (commercial + military)	~USD 27.1 B	USD 38.5 B by 2030	5.70%	Growth driven by quieter engine investment (flared configurations) and regulatory reform post-EO 14304.
Market Research Future	Supersonic jet market (commercial-focused)	USD 4.8 B	USD 9.8 B by 2035	6.64%	Narrower definition — excludes most existing military fleet. Commercial aviation largest segment; military fastest-growing. Updated Apr 2026.
Emergen Research	Supersonic aircraft (commercial + military + private)	USD 3.5 B	USD 10.2 B by 2034	11.50%	Higher CAGR reflects narrower base and focus on new-generation commercial SST segment only. Updated Apr 2026.

Note: Figures are not directly comparable: definitions, base years, and forecast horizons differ across providers, and commissioned forecasts run more bullish than independent analysis. Treat dollar projections as directional, not precise.

North America commands approximately 54% of the current market share. Asia-Pacific is the fastest-growing region, with a projected CAGR exceeding 6%, reflecting rapid growth in premium business travel between Asian megacities and North America or Europe. ([Precedence Research](#), [Mordor Intelligence](#))

Current Airline Commitments

- United Airlines: 15 firm orders + 35 options for [Boom Overture](#)
- American Airlines: Deposit on 20 aircraft + 40 options ([press release](#))
- Japan Airlines: Options for 20 Boom Overture (also an early investor in Boom Supersonic)
- United Airlines Ventures: Strategic investment in [Astro Mechanica](#)

All existing orders are conditional on Overture meeting performance, certification, and delivery commitments. They represent market intent, not guaranteed revenue. [Aerion Supersonic](#) had secured \$11.2 billion in orders — including commitments from fractional operators [Flexjet](#) and [NetJets](#), plus strategic backing from [Boeing](#) (33% stake) and [GE Aviation](#) as engine supplier — before shutting down entirely in May 2021 due to a lack of financing.

Ticket Pricing and Target Demographics

Boom targets a round-trip New York–London fare of approximately USD 5,000 — roughly 75% cheaper than Concorde’s inflation-adjusted price but still approximately double current premium economy fares. The company argues this price point is achievable at scale with high utilization of an all-business-class cabin. See [Boom Supersonic fact sheet](#) for full specifications.

Independent analysis paints a more cautious picture. [Research from ICCT](#) finds that supersonic aircraft carry approximately 50% higher cash operating costs per seat than comparable subsonic aircraft. Industry analysts have noted the market ‘does not lend itself to commercial airlines’ and is better suited to ultra-high-net-worth individuals. Break-even scenarios are only marginally viable even under optimistic assumptions about load factors and fuel costs.

Viable Routes

Sonic boom restrictions mean commercially viable supersonic routes are primarily transoceanic. Key corridors include:

- North Atlantic (New York/Miami – London/Paris): Highest revenue potential; 45% time savings; validated by Concorde era demand.
- Transpacific (Los Angeles – Tokyo/Sydney): Long overwater legs; strong business travel density.
- Middle East – Europe (Dubai/Riyadh – London/Frankfurt): Growing premium corridor.
- Intra-Asia (Tokyo – Singapore/Hong Kong): Dense premium routes with high proportional time savings.

Overland routes remain commercially limited until en-route noise standards are globally adopted — currently projected 2028–2031 at the earliest.

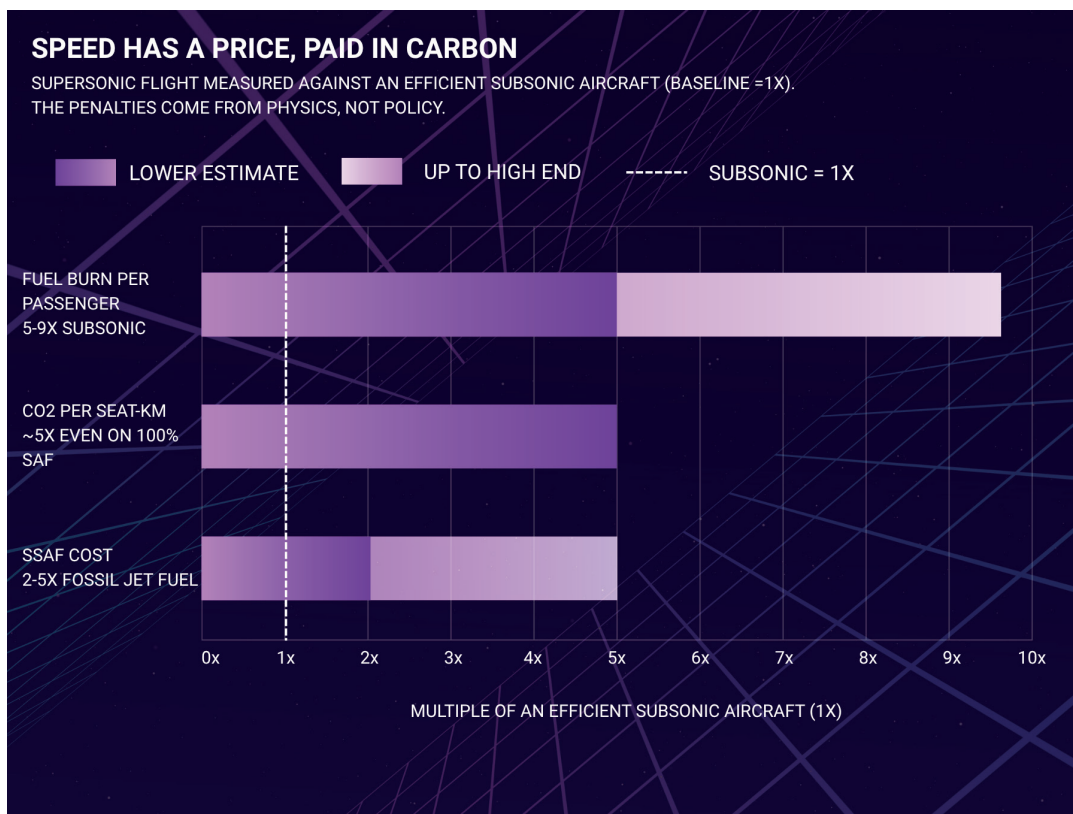
The Supersonic Business Jet (SSBJ) Segment

A critically underanalyzed segment is the supersonic business jet market. Research identifies roughly 20 units of annual SSBJ demand globally — a small but commercially meaningful niche. SSBJs offer advantages that commercial operators cannot: complete schedule flexibility, potential overland route viability, and premium per-seat economics that make higher operating costs more acceptable. The SSBJ market may prove commercially viable sooner than large commercial SSTs, given its ability to price environmental and certification costs into ultra-premium fares.

Environmental Challenges

Environmental constraints represent the most fundamental long-term challenge for commercial supersonic aviation. Unlike regulatory barriers (changeable by legislation) or economic barriers (addressable by scale), some environmental constraints arise from the basic physics of supersonic flight and cannot be fully engineered away.

The aerodynamic laws governing supersonic flight impose unavoidable fuel penalties. Wave drag, a form of air resistance absent in subsonic flight, consumes enormous amounts of energy. The consequences are significant: supersonic aircraft [consume](#) 5–9 times more fuel per passenger-kilometer than comparable subsonic jets. Even with 100% Sustainable Aviation Fuel (SAF), supersonic aircraft emit approximately 5 times more CO₂ per seat-kilometer than subsonic aircraft on conventional Jet-A1 fuel. A projected fleet of 2,000 supersonic aircraft by 2035 would generate approximately 96 million metric tons of CO₂ annually — equivalent to one-fifth of all international aviation’s carbon budget under 1.5 degrees Celsius climate trajectories.



Boom Supersonic has made 100% SAF operation a cornerstone of its sustainability case, targeting [AIRMADE e-kerosene](#) derived from captured CO₂ and green hydrogen. Synthetic e-kerosene can achieve up to 90% lifecycle CO₂ reduction versus fossil jet fuel. However, critical limitations apply:

- SAF currently costs 2–5 times as much as fossil jet fuel, further compounding the economic challenge for already cost-intensive supersonic operations.
- Global SAF production capacity is far below what a large supersonic fleet would require. Scaling to meet even modest demand by 2030 would require hundreds of billions in new infrastructure investment.
- The net benefit remains unfavorable: even with 90% CO₂ lifecycle reduction from SAF, the 5–9x higher fuel burn per seat-kilometer means each supersonic seat still has a larger absolute carbon footprint than the same trip on an efficient subsonic aircraft using conventional Jet-A1.

Beyond CO₂, supersonic aircraft operating at 60,000+ feet generate non-CO₂ climate effects that are poorly understood and potentially significant:

- At supersonic cruise altitudes, nitrogen oxide emissions contribute to stratospheric ozone depletion — the same protective layer that shields Earth from ultraviolet radiation. This concern was raised about Concorde and remains under active study by NASA for second-generation SSTs.
- High-altitude contrails can trap outgoing heat radiation, amplifying the climate impact of CO₂ emissions alone. At supersonic cruise altitudes, these effects are poorly characterized and warrant significant research before large-scale operations begin.
- Supersonic engines inject water vapor directly into the stratosphere, where it has a longer atmospheric residence time than in the troposphere. The climate forcing of stratospheric water vapor from a large SST fleet is not yet fully quantified.

The non-CO₂ climate effects of stratospheric supersonic operations are insufficiently characterized. This represents a significant governance gap. Ozone interactions, contrail formation, and water vapor injection remain an active area of research. However, the temptation to apply the precautionary principle before the science is in place risks delaying access to faster, more connected global mobility for millions of travelers.

Sonic Boom: Engineering Challenge

The sonic boom is the defining regulatory barrier for overland supersonic operations. Concorde's sonic boom measured approximately 105 dB on the ground — roughly equivalent to standing near a thunderclap, causing building vibrations and significant community disturbance.

Modern low-boom design, exemplified by NASA's X-59, targets 75 dB: an intensity approximately 1,000 times lower than Concorde, perceived more as a gentle thump than an explosion. The XB-1's 2025 flights provided early validation that commercial-scale aircraft can be shaped to substantially reduce ground-level boom signatures.

The critical open question that NASA's X-59 community overflight program (2026–2028) will investigate is not whether the boom can be reduced, but whether the reduced boom will be accepted by communities under flight paths. Human annoyance response to sonic events is subjective, culturally variable, and not fully predictable from physical measurements alone.

Geopolitical and Strategic Dimensions

Commercial supersonic aviation does not exist in a geopolitical vacuum. The race to develop and certify supersonic aircraft reflects broader competition for technological leadership, economic influence, and national prestige — dimensions that are systematically underweighted in most industry analyses.

China's state-owned Commercial Aircraft Corporation of China (COMAC) has public supersonic passenger aircraft

research programs underway. While no Chinese SST program is at a stage similar to Boom Supersonic's, China's record of rapid technology catch-up in aviation suggests a Chinese supersonic commercial aircraft could emerge within 10–15 years if state funding is committed.

The Trump administration [frames](#) supersonic aviation as a matter of national competitive advantage, titling it 'Leading the World in Supersonic Flight.' The FAA budgets include dedicated supersonic research appropriations after a long break since the 1970s. Supersonic aviation has re-entered the toolkit of U.S. industrial policy.

Military-to-Commercial Technology Transfer

Supersonic technology has historically flowed from military to commercial applications. This pipeline remains active and strategically important:

- Astro Mechanical is explicitly developing high-speed adaptive systems for the U.S. government as its primary near-term revenue source, using defense contracts to fund commercial technology development.
- Hermeus Corporation's Quarterhorse program, which achieved first flight in May 2025, is fundamentally a defense hypersonic program, but propulsion and thermal management technologies being developed will likely inform commercial hypersonic passenger aircraft in the 2030s.
- DARPA and AFRL maintain active investment programs in supersonic and hypersonic propulsion, some of which are licensed to commercial entities.

The failure of every major aero-engine manufacturer to supply Boom Supersonic reveals a structural vulnerability in the supersonic value chain. Rolls-Royce, GE Aviation, Safran, Honeywell, and Pratt & Whitney all declined since the commercial risk-reward profile did not meet their investment criteria.

This forces Boom into developing Symphony independently — a bet that is either a stroke of vertical integration genius or a fatal program risk, depending on execution. It also raises a critical strategic question: if Boom's engine program encounters serious difficulties, is there a credible alternative supplier who could step in? Currently, the answer is no.

Existing Air Traffic Control procedures, radar systems, and separation standards are not designed for mixed subsonic-supersonic commercial traffic. As supersonic operations scale, international Air Traffic Management (ATM) systems will require significant modification. This governance and infrastructure challenge has received little public attention but will require substantial international coordination through ICAO, potentially adding years to the timeline for routine supersonic commercial operations.

Scenarios and Outlook for the Next Decade

Three scenarios frame the plausible range of outcomes for commercial supersonic aviation over the next decade.

Optimistic Scenario

- FAA publishes NPRM by mid-2026, Final Rule by early 2027, enabling U.S. overland operations.
- NASA X-59 community data (2026–2028) confirms public acceptance of 75 dB low-boom signature.
- Symphony engine completes core testing in 2026, full certification 2028.
- Overture achieves first flight in 2027, FAA type certification in 2029.

- Limited commercial service (United, American, JAL) on North Atlantic routes begins in 2029.
- ICAO en-route standard adopted in 2030, opening additional overland corridors.

Outcome: Market reaches USD 70B+ by 2034; 100–150 Overture aircraft in service globally. Overland boomless cruise corridors across the continental US and select European routes transform the economics of premium business travel, unlocking over 600 viable city pairs and reducing New York–London crossing time to under 3.5 hours. A validated commercial supersonic market attracts follow-on investment in next-generation aircraft from Astro Mechanical and potentially incumbent aerospace manufacturers, accelerating the broader democratization of high-speed flight through the 2030s.

Base Scenario

- FAA rulemaking slips 12–18 months due to legal challenges and NEPA review requirements.
- Symphony engine certification delayed to 2029–2030 due to technical challenges.
- Overture first flight: 2028; commercial service entry: 2031–2032.
- Initial service limited to transatlantic routes (U.S.–Europe, U.S.–Japan) pending overland approvals.
- ICAO en-route standard: 2031–2032; European overland operations: post-2033.

Outcome: Supersonic operations exist but remain small and niche through 2036, perhaps 30–50 aircraft in service. Premium transatlantic routes generate sufficient revenue to keep the program financially viable, but restricted to overwater corridors and all-business-class configurations, Overture functions more as an ultra-luxury product than the democratized premium service Boom originally envisioned with ticket prices remaining well above current business-class fares. The delayed overland regulatory framework pushes the broader market inflection point into the late 2030s, by which time a second generation of quieter, more fuel-efficient supersonic designs may begin to reshape the competitive landscape.

Pessimistic Scenario

- FAA rulemaking faces sustained legal challenge from environmental groups, and the rule is delayed or overturned.
- Symphony engine program encounters fundamental technical problems; no viable alternative supplier.
- Conditional airline commitments canceled as timeline slips beyond acceptable investment horizons.
- Boom’s funding proves insufficient to complete certification; the company enters financial distress.
- No certified civil SST enters commercial service this decade.

Outcome: This scenario mirrors the fate of Aerion Supersonic (2021) and represents a realistic risk given the structural challenges involved. A prudent planning assumption is commercial service entry in 2031–2033 for a small number of aircraft on transatlantic routes, expanding to additional overwater corridors through the mid-2030s. Full overland commercial supersonic operations are a post-2033 prospect at the earliest, and may remain limited to specific corridors where noise standards can be demonstrably met.

Aerospace Startups in a Conservative Industry

One of the most structurally significant aspects of the current supersonic revival is that it is being led by venture-backed startups rather than Boeing or Airbus. This departure from historical norms in commercial aviation has important implications for pace, risk profile, and likelihood of success.

Giant companies such as Boeing and Airbus have conspicuously avoided direct investment in commercial supersonic programs. Several structural factors explain this:

- Developing a new aircraft type to FAA/EASA standards typically costs USD 10–20 billion and takes 7–12 years. For a niche market of 200–500 aircraft (even in optimistic projections), these numbers do not pencil out for companies managing backlogs of 5,000+ subsonic aircraft.
- A successful SST would reduce demand for wide-body subsonic aircraft — Boeing’s 777X and 787, Airbus’s A350 — which generate far more revenue per engineering-hour invested.
- Boeing and Airbus maintain carefully calibrated relationships with the FAA and EASA. Aggressively pushing into the controversial overland supersonic domain could complicate these relationships at a time when both manufacturers face scrutiny over their existing programs.

The result is a structural vacuum that startups have moved to fill, funded by venture capital and strategic investment from airlines seeking to hedge their technological bets.

Venture Capital and Strategic Investment Landscape

Boom Supersonic has raised over USD 700 million in total funding, with investors including Japan Airlines, United Airlines Ventures, Marc Lore, and others. Astro Mechanica has raised USD 27.1 million at an early stage. Total venture investment in the supersonic sector since 2015 [exceeds USD 1 billion](#) globally.

This represents a significant private capital bet on technology whose commercial viability remains unproven. The financial parallels to Concorde warrant serious attention from investors and airlines making conditional commitments. The 2021 collapse of Aerion Supersonic is the more proximate cautionary tale.

The Future of High-Speed Global Mobility

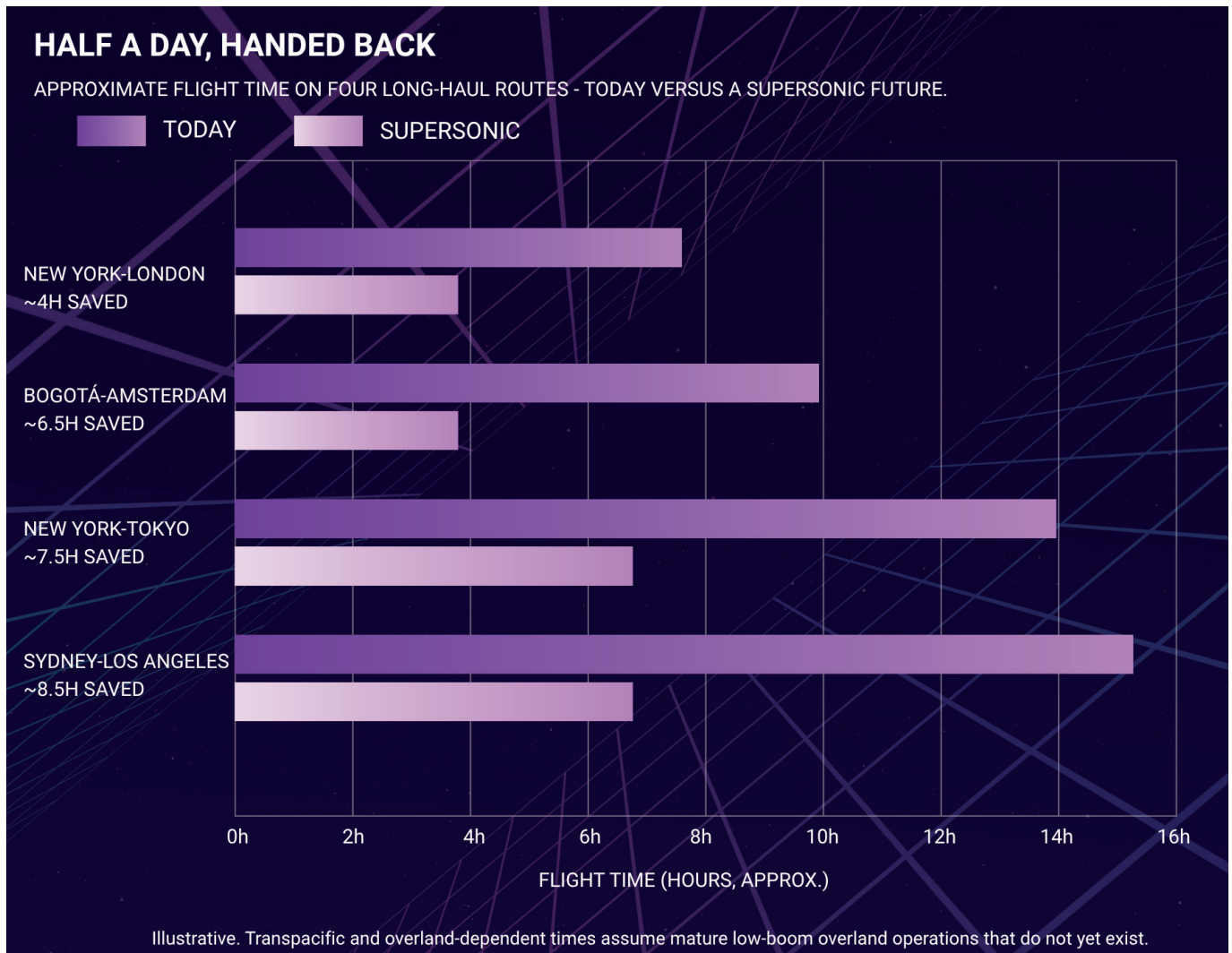
If commercial supersonic aviation achieves its technical, regulatory, and commercial objectives, the implications for global mobility extend far beyond faster transatlantic crossings.

A Bogota–Amsterdam flight that currently takes 10 hours could be reduced to approximately 3.5 hours. New York–Tokyo: from 14 hours to under 7. Sydney–Los Angeles: from 15 hours to under 7.

As Stephen McBride and Dan Steinhardt articulated in the [Rational Optimist Society](#), the objective is clear — faster, cleaner, more accessible air travel.

Astro Mechanica frames its mission as enabling a global point-to-point travel network that makes high-speed transport ‘the new standard’ rather than the exclusive preserve of a wealthy elite.

An often-overlooked implication of next-generation supersonic aircraft is their potential to operate from smaller regional airports. Unlike Concorde, modern low-boom SSTs are being designed with approach noise profiles potentially compatible with regional facilities. This could redirect traffic away from congested mega-hubs like London Heathrow or New York JFK, [creating new economic opportunities](#) for secondary cities.



Companies like Hermeus Corporation and Venus Aerospace are developing aircraft that could enable New York-Tokyo in 90 minutes. These programs are further from commercial reality (2035–2040 at the earliest), face even more severe thermal management and propulsion challenges, and will require entirely new regulatory frameworks. However, defense investment in hypersonic programs today is building the foundational technology base from which commercial hypersonic travel could eventually emerge, following the same military-to-commercial technology transfer pattern that produced the jet age.

Conditions for Broader Success

The supersonic revival will succeed if, and only if, several conditions are met simultaneously:

- **Technical:** Symphony engine certified on schedule; overture achieves performance targets; low-boom signature validated at commercial scale.
- **Regulatory:** FAA rulemaking completed; ICAO en-route standard adopted; meaningful international harmonization achieved.
- **Economic:** Operating costs reduced sufficiently for sustainable business-class pricing; load factors maintained at commercially viable levels.

- Environmental: SAF supply scaled to meet demand; non-CO2 climate effects characterized and adequately managed; public acceptance of residual sonic boom secured through NASA X-59 data.
- Financial: Boom Supersonic maintains investor confidence through the certification phase; no repeat of the Aerion-style funding collapse.

Conclusion

Commercial supersonic aviation stands at a genuinely pivotal moment. The convergence of low-boom aerodynamic technology, regulatory reform, sustained private investment, and growing airline commitments creates conditions more favorable than any point since Concorde's operational peak.

Yet the challenges remain formidable and multidimensional. The fundamental physics of supersonic flight impose unavoidable energy penalties, making environmental sustainability extremely difficult to achieve. Engine development represents an existential program risk. Regulatory timelines are subject to legal challenge and political change.

The most likely outcome is a small number of premium transatlantic supersonic services beginning in the early 2030s, serving a wealthy niche of time-sensitive travelers, gradually expanding as technology matures and costs decline. Full democratization of supersonic travel to the point of the global mobility vision remains a long-term aspiration, plausible in the 2040s if the foundational work done this decade succeeds.

The Indicators to Watch

- Symphony engine core test results (2026): Will determine whether Boom's engine program is on track or in serious trouble.
- FAA NPRM publication (by December 2026): The language of the proposed rule will define the practical scope of permissible overland operations.
- NASA X-59 community overflight response data (2027): Will set the empirical basis for global sonic boom standards.
- Boom Overture first flight (targeted 2027): The critical proof-of-concept moment that will either validate the program or force major revisions.
- ICAO en-route standard timeline (CAEP/15, 2028–2031): The international regulatory unlock for commercially viable overland routes.

The return of commercial supersonic flight appears increasingly realistic, but "realistic" is not the same as certain. Progress will depend on political will, sustained private investment, environmental governance, and the engineering ability to deliver on promises that have attracted billions of dollars in conditional commitments. The decade ahead will determine whether humanity is truly ready to shrink the world through speed once more.

About the Authors



Heidy E. Paredes (PER)

Heidy E. Paredes is an economist with postgraduate studies in Conflict Resolution and Public Management. She has experience in development project management, international cooperation, entrepreneurship, and innovation, with a focus on territorial economic development and public-private collaboration.

She was a delegate to the Global Markets and Economy program at the Harvard College Project for Asian and International Relations (HPAIR). She is currently conducting research on social conflicts and the impact of mining on Peru's development.



Tetiana Rak (UKR)

Tetiana Rak (UKR) is the Chief Operations Officer (COO) at We Are Innovation. A journalist and freedom activist with 8 years of experience, Tania has worked with renowned media outlets including CNN, TechCrunch, Fox News, HackerNoon, the BBC, and Radio Free Europe, among others. Her unwavering dedication to advancing technological innovation and global digital transformation has earned her a distinguished reputation in the field. Through her work, Tania promotes the principles of liberty and individual rights as cornerstones of any rights-respecting society. Strengthened by the experience of war in Ukraine, Tania's beliefs also stand for promoting technological advancements as a transformative tool to advance liberty, giving people the opportunity to speak, act, and pursue happiness without unnecessary external restrictions.



We Are Innovation is a dynamic network of individuals and institutions who deeply believe in innovation's power to drive progress and solve the world's most pressing problems. With 50 think tanks, foundations, and NGOs based worldwide, We Are Innovation represents the diverse voices of a global civil society committed to advancing human creativity, adopting new technologies, and promoting innovative solutions. Through our collaborative approach and cutting-edge expertise, we are driving global transformative change. To learn more about our work, visit us at <https://weareinnovation.global/>.

We Are Innovation
The Future Is Calling. And We Are Ready to Answer

